TRANSCRIPT OF PROCEEDINGS: Opening address
INDEPENDENT BROAD-BASED ANTI-CORRUPTION COMMISSION
<u>MELBOURNE</u>
MONDAY, 18 NOVEMBER 2019 (1st day of examinations)
BEFORE THE HONOURABLE ROBERT REDLICH QC
Counsel Assisting: Mr Michael Tovey QC
OPERATION SANDON INVESTIGATION
PUBLIC EXAMINATIONS PURSUANT TO PART 6 OF THE INDEPENDENT BROAD-BASED ANTI-CORRUPTION COMMISSION ACT 2011

8	MR TOVEY: Thank you, Mr Commissioner. On 7 August 2018 the
9	Independent Broad-Based Anti-Corruption Commission, IBAC,
10	commenced of its own motion an investigation into
11	suspected corrupt conduct within the City of Casey
12	council. The investigation to date has focused on whether
13	councillors within the City of Casey have accepted
14	undeclared payments, gifts or other benefits, including
15	political donations, in exchange for favourable council
16	outcomes.
17	Local councils play an important role in our

Local councils play an important role in our community. Councillors hold a high position of trust. There is an expectation that they carry out their public duty with integrity and act in the best interests of the community they represent and they do so not for personal gain and they do so in a way which gives no appearance that what they are doing might be for personal gain. They are in fact duty bound under the provisions of the Local Government Act to act in the best interests of the community and not for personal gain.

The Local Government Act sets out the objectives, role and functions of a council. The primary objective of a council is to achieve the best outcomes for the local

community, having regard to the long-term and cumulative effects of decisions. In seeking to achieve this outcome, the Act says a council must have regard to facilitating objectives, which objectives include to promote the social, economic and environmental viability and sustainability of the municipal district, to ensure that resources are used efficiently and effectively and services are provided with the best value principles to best meet the needs of the local community, to improve the overall life of the people in the local community and to ensure transparency and accountability in council decision making.

So, in short, we expect our councils to contribute to us living in a comfortable and secure environment, to efficiently provide services and to make decisions, the integrity of which is beyond question.

The investigation so far suggests a distinct lack of transparency, accountability and in some cases integrity around certain decisions of the City of Casey Council and raises a disturbing level of suspicion around the relationship between certain councillors and individuals involved in property development. This investigation, which has been named Operation Sandon, has uncovered what appears to be very significant financial relationships between property developers and/or planning consultants and councillors where no conflict of interest has been declared and where those same councillors have either voted on planning or property development matters or attempted to influence how other councillors should

vote, the outcome of which votes would impact significantly on the planning decisions being made by not only Casey City Council, but also by the state government, where the decisions of council have been referred onwards for consideration by either tribunals or by the minister.

Justice Gageler in a recent High Court decision defined corruption in a way which was notably succinct.

Justice Gageler defined corruption in this way: "One universally recognised form of corruption is for a public official to receive money in a private capacity in circumstances calculated to influence the performance of the official's public duties." And the matters which have been uncovered by the Commission's investigators would suggest that that principle has from time to time been overlooked and indeed it may be gravely overlooked.

There have been votes on matters relating to developments where councillors who have been receiving money or other benefits from a developer have not declared the receipt of such benefits. Sometimes there has been a declaration of conflict of interest which has not revealed the extent or the nature of the conflict. Councillors in the thrall of developers have attempted to influence the vote of other councillors even on votes where they have declared a conflict. The decisions which have been affected by these defective processes affect planning in respect of developments worth hundreds of millions of dollars.

While the investigation has looked into the planning decisions by the City of Casey Council, more

broadly these public examinations will endeavour to focus
on three planning matters which occurred throughout the
period of the analysis that will be conducted as part of
this hearing. The decisions of the council which will
come into particular focus will be, firstly, the decision
relating to the Cranbourne West precinct structure plan,
which was a rezoning application which came to be known as
amendment C219 to the Casey planning scheme; secondly, the
construction of an intersection in Hall Road in Cranbourne
West which was referred to as the H3 intersection and
which was in a development which was part of
the Cranbourne West precinct structure plan; and, thirdly,
focus will be turned towards the development known as
Pavilion Estate.

In respect of amendment C219, that is the amendment which involved a proposal to amend the Cranbourne West precinct structure plan to rezone land which was initially designated as employment or industrial land to residential land, an urgent matter of business was raised by one of the councillors who was one of the persons of interest to this investigation, Councillor Aziz, that's Sameh S-A-M-E-H Aziz A-Z-I-Z, during the 4 February 2014 council meeting. That was a proposal to rezone the land in question. The parcels of land were owned by Leightons and by people, the Kelly family. The rezoning of the land would have increased its value by well over \$100 million.

The motion was supported and it was decided that council should liaise with the owners of the industrial

zoned land within the Cranbourne West precinct structure plan - and I'll refer to precinct structure plan as PSP hereafter - to validate their request for council to consider the possibility of preparing an amendment to the PSP from industrial to residential and a report on the matter to be provided to council by the first meeting in April 2014. So that resolution effectively put in play the rezoning of the land which became the subject of C219.

On 11 February of 2014 Leighton Properties and Watsons, which is a company which is controlled by Mr Woodman, on behalf of the Kelly family wrote to the council requesting council's in principle support to rezone their respective parcels of land within the Cranbourne West precinct structure to allow for residential development. The application after that came to be amendment C219 to the PSP, and Mr Woodman and one of his advisers, Megan Schutz, were engaged as consultants for the purpose of the application.

In April of 2014 the council considered a council officer's report in relation to the rezoning request and decided not to provide in principle support for the rezoning, but to carry out a review of the Cranbourne West PSP to identify, in consultation with the proponents, opportunities for alternative forms of development.

In October of that year council considered a report following a review of the Cranbourne West PSP.

That of course is the report just referred to. The substantive recommendations in that report were that the proposed revisions of the Cranbourne West PSP were to be

endorsed by the council and the proposed revisions to be subject to four weeks of public consultations.

The proposed revisions to the PSP included that industrial and business park areas be combined and designated as employment land. Employment land is land, as distinct from residential land, which is going to be used for employment purposes and which will include industrial land. And, thirdly, that expanded provision be introduced for alternative forms of development such as mixed use, including residential, in appropriate locations.

A community organisation known as Save Cranbourne West Residents Action Group, given the acronym SCWRAG pronounced "scrag" and I will henceforth refer to it as SCWRAG, was established in 2015. The SCWRAG website states that their purpose is to protect their community and provide organised voice to lobby against industry in Cranbourne West, and a significant part of the investigation has been to determine the extent to which Cranbourne West was an independent residents group or whether it was in fact the creature of developers.

22 COMMISSIONER: That's SCWRAG?

23 MR TOVEY: That's SCWRAG, yes. Throughout 2015 the rezoning or
24 amendment C219 remained a live issue and indeed, so far as
25 we can determine, it still is. There was consultation
26 with the community about the rezoning, a community
27 information day attended by the proponents, Schutz
28 Consulting, and some councillors, a preparation to council
29 on the outcome of the public consultation and

consideration by council of reports relating to the consultation process.

There were numerous council meetings dealing over a long period of time with various aspects of C219. In May of 2015, following the receipt of a petition signed by 730 signatories, a motion was carried to accept the petition and to advise that council has sought a meeting with the Honourable Richard Wynne, who was minister for planning, to seek his advice on amendment to the PSP. So by that time the matter had been referred to State Government level.

In June of 2015 the minister for planning met with the council and in December of that year he wrote to the mayor authorising amendment C219, subject to certain conditions. What followed was a consultation between the council and landowners and various stakeholders, including the Department of Environment, Land, Water and Planning, VicRoads, Metropolitan Planning Authority and the Department of Economic Development, Jobs, Transport and Resources.

In June of 2016 council resolved to include approximately 66 per cent of the 200 hectares of industrial land in the PSP to residential land use. The land removed from the amendment land was that owned by the Kelly family represented by Mr Woodman and the major involvement in promoting that proposal at council level was Councillor Aziz.

In July 2015, Councillor Aziz proposed to revise the land use plan adopted in the June meeting and the

motion was carried. That motion was later determined to be invalid by reason of its not complying with local law. Amendment C219 to the Casey Planning Scheme was ultimately exhibited between 29 June and 31 July 2017. Submissions relating to the amendment were also considered by Planning Panels Victoria. In May of 2018 the council submitted the amendment to the minister for planning, but on 16 October 2018 the minister wrote to the council and advised that he had decided to defer making a decision about an amendment to C219 pending the preparation of an industrial and commercial land supply study for the southern region which he expected to be completed in early 2019.

The deferral by the minister happened to coincide with matters relating to the conduct of Casey City Council and the relationship between developers and councillors being ventilated in articles in The Age newspaper. At present the publicly available information accessible to IBAC suggests that still no final decision has been made in respect of amendment C219 to the Casey Planning Scheme.

Evidence available to IBAC is that during the period between February 2014 and October 2018 when the City of Casey Council were considering the amendment issue, some councillors received donations, gifts and benefits. They were received from planning consultants and property developers or entities associated with them who were directly or indirectly involved in the application. That's a matter to which I shall be returning fairly shortly.

Going now to the H3 intersection, the

construction of the H3 intersection or Road is something that was subject of much debate within the council from September of 2018 to a period well into the following year. It also attracted some significant media commentary. Building this intersection was a requirement under the planning permits issued by the council in relation to three estates in the Cranbourne West area, the Alara, Elysian and Lochaven estates, which as we understand it were in the area which surrounded the proposed intersection.

Two developers are involved with the development of these estates. One, Dacland, that's D-A-C-L-A-N-D, is developing Lochaven, and Alara and Elysian estates are being developed by a company called Wolfdene, which is closely associated with Mr Woodman.

Of particular interest in respect of the H3 intersection is the conduct of Councillor Aziz who moved motions in an attempt to ensure the prompt construction of the H3 intersection and not in accordance with the recommendations of the council officer's report.

Whilst the recommendations contained in the council officer's report in September 2018 were the council to write to VicRoads to confirm the need to prioritise the Hall Road intersection, Aziz moved a motion well outside the recommendations of the report, the result of which was to impose adverse cost obligations on Dacland and limit their ability to develop in a timely fashion the Lochaven Estate until the H3 intersection was delivered. The decision seemed to considerably favour Wolfdene and

removed a considerable financial burden from them.

In support of the motion, Aziz relied amongst other things on legal advice he did not provide to his fellow councillors and the source of which he refused to disclose. The solicit of that advice, it is now apparent, was from those associated with Wolfdene and Mr Woodman's companies in promoting the fast development of the Hall Road intersection in the way which has just been described.

The basis of Mr Aziz's submissions was that the safety concerns relating to Hall Road meant that it was in the community interest to build the intersection immediately. Councillor Aziz also moved a motion requiring council officers to report back to the council in October 2018 as to the timing and delivery of the H3 intersection and the as soon as practicable timing of the completion of the duplication of Hall Road in its entirety as part of the H3 T-intersection works.

The motion as it related to Dacland was rescinded at the next council meeting following the council receiving independent legal advice that what had been proposed was illegal. Debate was raised about the fairness of the obligations suddenly imposed on Dacland and the apparent favouring of Wolfdene. In the face of that, Councillor Aziz moved a new motion to deliver the construction of the H3 intersection as soon as possible and "that council officers advise the council what further steps might be taken by council to achieve the construction of the H3 intersection at the earliest

opportunity to resolve community safety issues." This motion was carried on the deciding vote of a councillor, Councillor Smith, who had been nominated to chair the meeting by Councillor Aziz after the mayor had declared a conflict of interest.

Just to explain, the way in which meetings worked was that the chairman of the meeting, if necessary, had a casting vote, so that person effectively had two votes.

So, if he was one of the councillors who was in the inner circle supporting Mr Woodman's developments, he would have two votes. If that person excused themselves or could not attend, it would seem that they would arrange for somebody else to chair a meeting in their stead.

It is important also I think to note that councillors who disqualified themselves on the basis of an assertion of conflict from the consideration of these issues nevertheless took part in deciding who it was who would chair the meeting.

In October of 2018 council considered a request from Dacland for council to support an out of sequence release of stages 10 and 11 of the Lochaven Estate prior to the construction of H3. A report was submitted to council recommending that the request be supported and indicating support from VicRoads and council's subdivision and development engineering team. The report stated that the "traffics group do not identify the construction of the H3 intersection as a standalone piece of work that will improve safety and that no safety or traffic implications would justify refusing the application."

Notwithstanding the recommendations, Councillors
Aziz and Crestani moved a motion against supporting the
request and to commence the construction of the H3
intersection immediately. Our investigations have
discovered that the early development of the H3
intersection would have provided windfall profits for
Wolfdene enabling it to develop land well ahead of the
time where it otherwise would have been able to. This
motion was carried once again on the casting vote of
Councillor Smith who had been nominated by Aziz to chair
the meeting.

The developer lodged an appeal against the decision of the council with VCAT. Evidence available to IBAC suggests that the timing of the delivery of the H3 intersection was of great importance, as I just indicated. Whilst the rush was couched under the auspices of community safety, it would appear that the motivation was in fact financial and IBAC has identified financial links between the relevant parties involved in both considering and advocating for the H3 intersection.

Might we indicate that in respect of both the C219 issues and the H3 intersection issues, investigations have disclosed that SCWRAG made submissions supporting Mr Woodman's clients in respect of both of those.

Investigations have disclosed that there was a close association between SCWRAG and Mr Woodman's companies and those who worked for him in respect of the development of these proposals.

Consultants representing Wolfdene in their

dealings with the City of Casey Council in relation to the H3 intersection were Watsons and Schutz Consulting. John Woodman, as I have already indicated, is a director of Watsons. Megan Schutz is an associate of Mr Woodman with links also to Wolfdene.

At the relevant time the council was consulting and considering the H3 intersection, payments were made into the bank accounts of two councillors, one of those being Councillor Aziz and the other being Councillor Geoff Ablett. IBAC accountants have traced those payments as coming from Watsons, Mr Woodman's company. Further, the Woodmans and their associated entity Wolfdene stood to make very considerable financial gain as a result of the H3 intersection going ahead and there was obviously considerable financial gain to be achieved if their obligations, that is their obligations under the original permit in respect of building the intersection, were moved to Dacland or to the council.

The local residents action group, SCWRAG, were campaigning hard for the prompt construction of the intersection, citing community safety as their motivation. Investigations to date have revealed that payments were made into an account associated with the SCWRAG president and that Leightons and Woodman entities also made donations to the SCWRAG organisation. IBAC accountants have discovered that these payments were made by Watsons and Ms Schutz of Schutz Consulting and that those payments amounted in total to \$193,000.

It is expected that examination of this matter

will illustrate how Mr Woodman attempted to curry favour with people he believed would assist in influencing planning matters in which he had an interest. Part of the motion passed by Councillor Aziz in September 2018 was for council to write to and meet with VicRoads as well as the elected member for Cranbourne, Mr Jude Perera MP, and Labor's candidate for Cranbourne, Ms Pauline Richards, to outline safety concerns relating to Hall Road's existing conditions as expressed by local residents seeking affirmation that an upgrade of the Hall Road/Evans Road intersection and the Hall Road/Cranbourne-Frankston Road intersection be a top election priority.

Public examinations will look at, amongst other things, the motivation to move the initial motion as well as that of councillors who voted in support of the motion and any improper conduct on behalf of councillors in receiving money, gifts or benefits and the conduct of interested parties to the planning matter who may have attempted to influence the outcome by offering or giving payments or benefits to councillors.

I move now on to Pavilion Estate. In December 2017 Schutz Consulting, on behalf of the property developer Wolfdene, made an application to council seeking to delete and make amendments to a planning permit relating to the Pavilion Estate development, which if granted would result in additional land being developed within the estate. The requested amendments included the reduction in road reserve width and deleting a condition requiring certain active open space area in the

development.

So, the nature of the amendment to the previously provided planning permit was such to make provision for less land for public use and more land to be sold. The City of Casey planning officers prepared a report for the council meeting recommending that the amendments to the permit not be made. The report noted, "The loss of the linear open space area will result in a poor outcome for residents of the Pavilion Estate and the users of the Casey Fields regional sports complex."

The report cited legal advice which supported the fact that the relevant planning permit condition relating to the linear open space area was legitimate and likely to withstand any legal challenge at VCAT should the applicant make one. Further, the legal advice was the road width conditions in the PSP were clear and supported the condition relating to road width. Council officers also expressed the view that a reduction in the road width as sought would have a negative impact on both the operation and further development of the Casey Fields regional sports complex.

On 3 April 2018 Councillor Aziz moved a motion contrary to the report in favour of the deleting of the conditions relating to road width and open space and issuing an amended planning permit and the motion was carried. Of significance is the fact that in early 2017 the developers, Wolfdene, and their planning consultants, Watsons, and council officers involved in a consultation process prior to the planning permit being issued.

As part of that consultation process, the matter
of reducing the road width as well as reducing the open
space areas appears to have been well ventilated between
the parties. The report of council officers indicates
that the requirement relating to the road width under the
Cranbourne East PSP was made clear to the developers well
before they lodged their original application for a
planning permit. Developers knew the council officers'
position on these matters when they advised council
officers that they were generally satisfied - and this is
a quote - they were "generally satisfied with
the conditions proposed to be included in the planning
permit and requesting that council issue the planning
permit without delay."

A planning permit was issued on 22 November 2017 and inside a month the application for amendment was made on 20 December 2017. IBAC intends to investigate this matter and any connection between the decision to move the motion for the 3rd April with the commencement of regular payments to Councillor Aziz by Watsons, payments which seem to have commenced in February '18. Having said that, it must be pointed out that it will become apparent that there were payments being made to Councillor Aziz in various forms well before that. However, the form changed at about that time.

IBAC is also interested in what appears to be a failure by Councillor Aziz to declare any conflict of interest, perceived or otherwise, in respect of Watsons and/or Woodman and indeed, so far as our enquiries have

been able to obtain access to council records and minutes, it would appear that in respect of all these developments Councillor Aziz voted time and time again in a manner which favoured the developers without ever indicating that he had what we would say was an obvious financial relationship with Watsons and with Mr Woodman.

The investigators have identified that a common connection with each of these projects is the property developer John Woodman. Evidence suggests that Mr Woodman and some of his associates have considerable access to certain councillors and what might be seen as unusual input and influence over decisions in which those councillors are involved. Investigations to date also strongly support the notion that certain councillors have benefited in various ways, including financially, from Mr Woodman or his companies or his associated entities or representatives.

IBAC forensic accountants estimate that two councillors have received payments personally or to entities relating to them of a combined total in excess of \$1.2 million. Mr Aziz, the analysis suggests, has received close to \$900,000 and Mr Ablett over \$330,000. But the payments are just some of the devices used to provide benefits to councillors. Mr Woodman and those who worked for him or represented him kept a very close and controlling association with a core group of councillors who were expected to and did line up votes in favour of his interests. Benefits ranged from what appears to be patently corrupt cash payments through structured

arrangements designed to disguise the flow of funds from Mr Woodman or Woodman related entities to arrangements which appeared to be the purchase of services from consultancies but where those services or indeed the existence of the consultancies is in doubt or of dubious worth. These devices were calculated to have considerable impact not only on the integrity of the decision-making process, but also on the structure of the council itself and to some extent on the ability of its employees to act independently.

The evidence available to IBAC suggests that Mr Woodman also donates to the election campaigns of political candidates that may be able to have some influence in respect of projects in which he has an interest and that those persons knowingly or otherwise are expected to involve themselves in pursuing his interests in respect of planning decisions which have become part of the process of political consideration. So, his reach it is apparent is not limited to local council, but appears to extend to State Government. Over the last three elections he and organisations associated with him have contributed over \$400,000 to state political campaigns.

Of interest to IBAC also is the use of such donations and of lobbyists to obtain access to public officials and to members of parliament and the influence such access may have had on planning decisions in which Mr Woodman had an interest. Also of interest is the way in which political donations were structured and directed towards specific candidates from areas where Mr Woodman

1 had interests as a developer.

At the local government level, the Local

Government Act of 1989 outlines the requirements for

candidates at a local government election to disclose any

donation or gift or services where the amount of value

exceeds \$500. The payments to which I have referred were

not disclosed in those returns.

8 COMMISSIONER: I'm sorry, are not?

9 MR TOVEY: Are not disclosed in those returns. The City of 10 Casey gifts and hospitality policy requires councillors to 11 decline gifts over \$50. Requirements relating to the disclosure of donations for state elections have recently 12 been amended, but for the time period of interest to the 13 investigation were far less rigorous than those relating 14 to local government. Two councillors, Councillors Ablett 15 and Stapledon, were candidates in the 2014 state election. 16 A Victorian ombudsman investigation revealed that both 17 councillors received significant donations to their 18 19 campaign funds from the property developer Watsons Pty 20 Ltd.

TBAC is interested in any nexus between donations to political election campaigns of councillors by property developers and/or planning consultants and planning decisions that favour those donors. It is intended to explore whether sufficient transparency exists within the donation requirements to be able to adequately identify actual or perceived conflicts of interest and/or corrupt conduct associated with political donations and planning decisions.

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These public examinations will also seek to
investigate whether Mr Woodman has influenced or attempted
to influence, either directly or indirectly, planning
decisions in favour of companies in which he has an
interest or which he represents by using political
donations as leverage.

As to conflict of interest, the Local Government Act says that councillors must avoid conflicts between their public duties and their personal interests. This obligation is also reflected in the Casey Council's own policy and procedures document and the councillors' code of conduct. The failure by a councillor to disclose a conflict of interest as required under the Local Government Act may amount to a misuse of their position. If it is found that a councillor misused his or her position in circumstance in which he or she gained or attempted to gain an advantage for himself or herself or another, fines and penalties of imprisonment may be imposed.

The legislation sets out how a conflict of interest in a matter should be disclosed. The disclosure can either be made to the council at the council meeting before the matter is considered or to the chief executive officer in writing before the meeting. Either method requires councillors to disclose the type of interest as either direct or indirect interest and to describe the nature of the interest. Where councillors disclose a conflict to the CEO, they need only inform council during the meeting of a class of interest disclosed and only

immediately prior to a matter being considered by council.

The investigation to date has uncovered what appear to be examples of councillors failing to disclose conflicts of interest that ought to have been disclosed or disclosing them in a manner which is not permitted under the Act. IBAC is interested to uncover the circumstances giving rise to the conflicts of interest and the reasons for non-disclosure or non-compliance with the Act. It is yet to be established whether the non-disclosures were deliberate or due to a lack of understanding of what constitutes a conflict and what should be and what should not be disclosed.

Having said that, it is apparent on occasion that where conflicts were disclosed that they gave the impression of being inadequate, disingenuous and indeed misleading. It may be that, Mr Commissioner, IBAC will ultimately turn its mind as to the adequacy of the current regulations relating to the identification of conflicts of interest and the declaration of those conflicts. Except in certain circumstances, failing to disclose a conflict or comply with the method of doing so is an offence which carries a substantial fine.

Over the next three weeks we intend to call 11 witnesses who we believe can assist in the further investigation of this matter. In that regard one witness who is of obvious interest will not be present with us, and that is Mr Ablett.

- 28 COMMISSIONER: Sorry. Mr Ablett?
- 29 MR TOVEY: Sorry, did I say Mr Ablett? Mr Aziz. Shortly after

1	Mr Aziz was the subject of the execution of a warrant, the
2	following weekend he put his house on the market and sold
3	it. The proceeds of that sale have since been the subject
4	of a restraining order sought by the Commission.

5 Mr Ablett - - -

6 COMMISSIONER: Mr Aziz.

7 MR TOVEY: Sorry, Mr Aziz was subsequently examined in private
8 session and then in early November he - sorry, following
9 that, some four or five weeks ago he flew out to Egypt and
10 we are unaware as to if and when he might be returning.

The other witnesses who will be giving evidence, as is already apparent, will include Mr Woodman. There will be other councillors who will be called to give evidence. There will be members of the council staff who will be called to give evidence and persons who have acted as lobbyists and consultants in the various areas of planning that have been the subject of investigation.

We intend to examine the practices that existed within the Casey City Council at the relevant times with respect to planning and development decisions and the management of conflicts of interest as well as the role of lobbyists and the makers of political donations, and also the effect of political donations.

The purposes of the examination are to further investigate the decision making within the council around planning and property development and to examine the transparency and integrity of such decision making within local government; to investigate whether any person has improperly influenced or attempted to improperly influence

decisions of any public officers; to investigate whether
public officers involved in planning and property
development decision making have been improperly
influenced through donations, gifts, pro bono services or
other hospitality; to examine the circumstances
surrounding any direct or indirect financial benefits
obtained by any public officer, their families or their
associates resulting from or in connection with decision
making around planning and property development; to
examine the existence and adequacy of systems and controls
that are in place to ensure the integrity of the planning
processes within local government and compliance with
relevant legislation; to examine whether the use of
professional lobbyists or planning consultants to lobby
state and local government has resulted in undue influence
over planning and property development decision making
within Victoria; to examine whether there has been serious
corrupt conduct on the part of one or more current or
former public officers, the extent to which, if at all,
organisational culture and practices have fostered that
conduct or hindered opportunities or attempts to detect
and eliminate that conduct; to examine whether voting
blocks existed within the council and, if so, the extent
to which councillors actively set about creating such
blocks in order to influence voting outcomes; and,
finally, to examine the extent to which the provision of
donations and in kind assistance to candidates at state
and local government elections may give rise to actual or
perceived corruption.

So, in conclusion, it must be said a function of council is to advocate and promote proposals which are in the best interests of the community. Evidence available to IBAC suggests that this from time to time certainly has not been the driving force of decision making for some councillors within the City of Casey, conduct which if exposed is likely to demonstrate some public officers have fallen considerably short of the behaviour expected of them in their capacity as councillors.

It is perhaps apposite, Mr Commissioner, to emphasise at this stage that we here are not concerned with whether or not any particular council vote or proposed development or amendment was objectively correct or was otherwise justified. In respect of every planning issue there will always be two sides. There will be good reasons why either view might be said to benefit the community.

The concern of this investigation is not in respect of the result, but in respect of the process. The concern is whether the process has actually or potentially been corrupted or compromised by councillors being influenced by close undisclosed relationships with developers and their representatives, and on occasion the receipt of financial or other benefits.

Understandably there is considerable public interest in exposing such conduct and ensuring that decisions that impact communities are transparent and are made in the best interests of the community. It is also important to identify and expose any aspect of the

processes and systems that may facilitate corruption or
allow it to go undetected. It is hoped that conducting
public examination will further assist the investigation
by encouraging any relevant public officers or members of
the public who may have information that would be of
assistance to come forward, whilst also providing an
important platform for IBAC in respect to its education
and prevention and function. Thanks, Mr Commissioner.