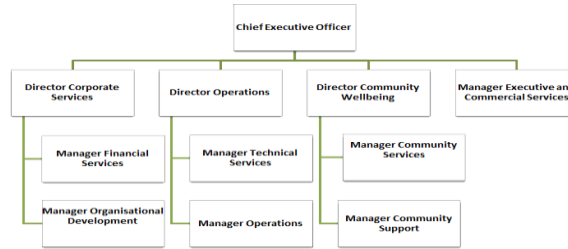
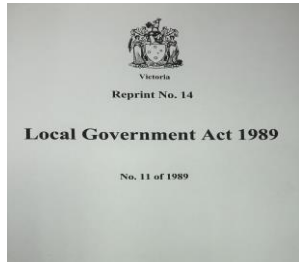




David Wolf
Chief Municipal Inspector

Perfect Storm – when prevention fails and risks are realised

Good Governance Safeguards for Councils



The warning sign



The 2016/7 investigation – what we found

Asset mismanagement

- Sale of public assets contrary to law

Financial mismanagement

- Inappropriate grant acquittal and expense claims

People mismanagement

- Inappropriate secondary employment arrangements and management failures

Governance failures

- Failure in public records, statutory documents, delegations and authorisations

Policy failures

- Policies don't exist, are incomplete or substandard

The audit committee

- Ineffective and failed to protect community

AUGUST 2017

Protecting integrity:
Central Goldfields Shire
Council investigation



Local Government Investigations and Compliance Inspectorate



The perfect storm: what failed and why

- **Governance**
- **Management**
- **Policy**
- **Organisation culture**
- **Audit**
- **Oversight**



What do we take away from this case?

- Are my organisation's policies for risk issue up to date?
- Are they being followed?
- Is there enough focus or priority placed on governance?
- Is the internal/external audit delivering value?
- Can staff speak up?
- The consequences

YES

NO

Thank you

Local Government Investigations and Compliance Inspectorate

Encouraging higher standards of integrity, accountability
and transparency in local government

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